

Covered Bond Investor Presentation

A woman with blonde hair in a bun and a young child are in a garden. They are looking at a wooden crate filled with fresh vegetables, including tomatoes and leafy greens. The scene is outdoors with trees and foliage in the background.

June 2024

The **co-operative** bank

Ethical then, now and **always**

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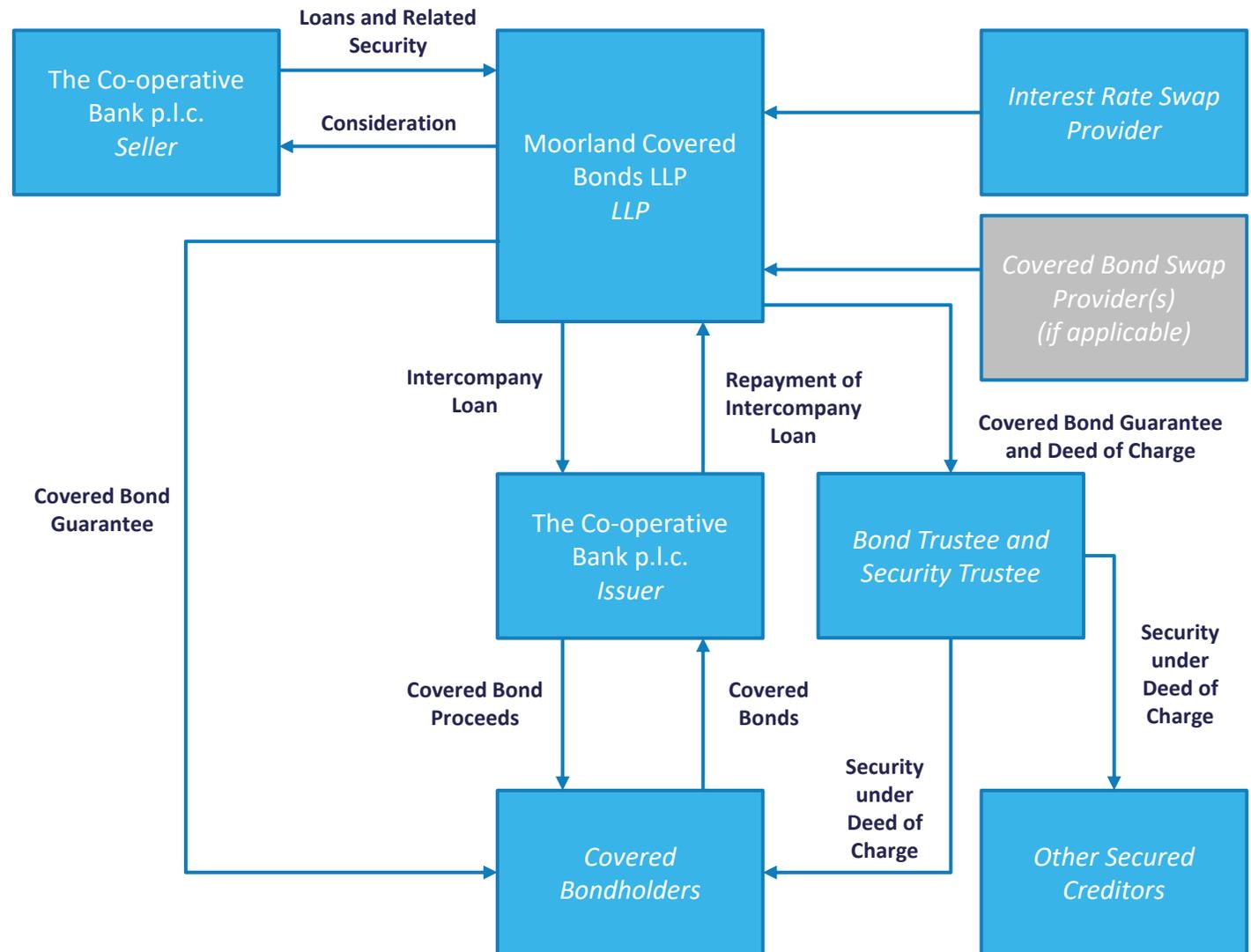
Transaction & programme overview

Summary terms

Summary Terms	
Issuer	The Co-operative Bank p.l.c.
Guarantor	Moorland Covered Bonds LLP
Expected Issue Ratings	Aaa (Moody's)
Joint Arrangers	Barclays, NatWest Markets
Joint Lead Managers	Barclays, BNP Paribas, HSBC, NatWest Markets
Status of the Notes	UK Regulated Covered Bonds
Covered Bond Guarantee	The Covered Bonds will be unconditionally and irrevocably guaranteed as to payments of interest and principal by Moorland Covered Bonds LLP
Instrument	Floating Rate Covered Bonds
Currency / Size	GBP [●]
Trade Date	[●] June 2024
Settlement Date	[●] June 2024 (T+[●])
Final Maturity Date	[●] June 2027
Extended Due for Payment Date	[●] June 2028
Denominations	Minimum GBP 100,000 and integral multiples of GBP 1,000 in excess thereof up to and including GBP 199,000
Provisions Relating to Interest for the Period until the Final Maturity Date	
Reference Rate	Compounded Daily SONIA
Coupon	Compounded Daily SONIA + [●]bps Floating Rate payable quarterly in arrear and accruing from, and including, the Settlement Date to, but excluding, the Final Maturity Date
Observation Method	Lag
SONIA Lag Period	5 London Business Days
Business Day Convention	Modified Following
Day Count Fraction	Actual / 365 (Fixed)
Provisions Relating to Interest for the Period from the Final Maturity Date to the Extended Due for Payment Date	
Reference Rate	Compounded Daily SONIA
Coupon	Compounded Daily SONIA + [●]bps, payable monthly in arrear and accruing from, and including, the Final Maturity Date to, but excluding, the Extended Due for Payment Date
Observation Method	Lag
SONIA Lag Period	5 London Business Days
Business Day Convention	Modified Following
Day Count Fraction	Actual / 365 (Fixed)

Structural overview of Co-op Bank covered bonds

- The structure of The Co-operative Bank's Covered Bond Programme is consistent with other established UK Programmes and in line with industry standards
- Moorland Covered Bonds LLP is a bankruptcy-remote special purpose vehicle and consolidated subsidiary of The Co-operative Bank p.l.c., into which the asset pool is transferred



Programme summary & lending criteria

Programme Summary

Issuer	The Co-operative Bank p.l.c.
Guarantor	Moorland Covered Bonds LLP
Programme size	£4 billion
Rating	Aaa (Moody's)
Currency options	Pounds Sterling (£), Euro (€) and other currencies as specified
Collateral	100% UK prime residential mortgages
Maximum LTV	75% (applied as a 'haircut' via the Asset Coverage Test)
Listing	London Stock Exchange
Governing Law	English

The Co-operative Bank p.l.c. – Mortgage Underwriting Criteria

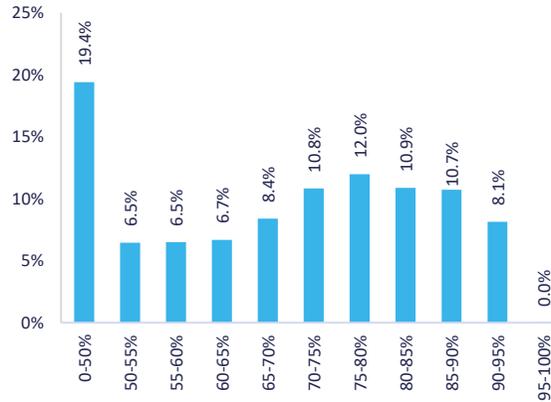
Policy Rules	
Age	Minimum age 18, maximum age at redemption 75, customers retiring during the mortgage term affordability assessed on retirement income
Maximum number of applicants	2
Nationality	Where the applicant is not a UK national or Republic of Ireland citizen then the applicant(s) must have lived in the UK and have proof of indefinite leave to remain in the UK (including settled or pre-settled status for EU nationals)
Charge ranking	Lending will be secured by enforceable first charge by way of legal mortgage over the property
Geographic location	England and Wales
Affordability	
Affordability calculation	Uses total net annual income (after tax and national insurance), credit commitments, council tax, expenditure, stressed mortgage payment and other significant expenditure
Income multipliers	For applications with a LTV less than or equal to 85% (incorporating any fee's added) a maximum multiplier of 5.5x can be considered. Variable income multipliers are in place based on gross annual income and affordability. Professional mortgage product will allow enhanced income multipliers up to a maximum of 6.0x income. All applications are subject to the bank's affordability assessment
Stressed interest rate	Stressed interest rate of SVR+1% applied (9.12% as of June 2024)
Valuations	Mortgage Valuation Reports (full inspection) and Automated Valuation Models (AVM's restricted to maximum 80% LTV, approval to increase to 85%)
Basic Lending Terms	
Term	Minimum term 5yrs, maximum term for residential loans is 40 years, dependent on the age of the applicant(s)
LTV	Maximum LTV – 95% subject to loan size and additional supporting criteria

Covered bond pool overview

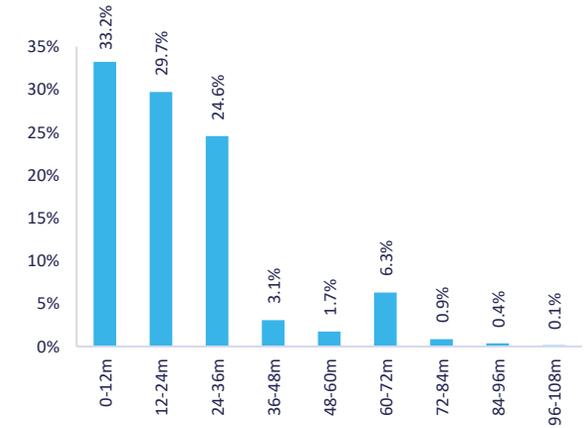
Pool Overview

Pool Size	£1,480m
Average Current Balance	£167,859
# Accounts	8,818
WA Non-Indexed LTV	68.55%
WA Indexed LTV	66.97%
WA Interest Rate	4.86%
WA Seasoning (months)	23
WA Remaining Term (months)	322

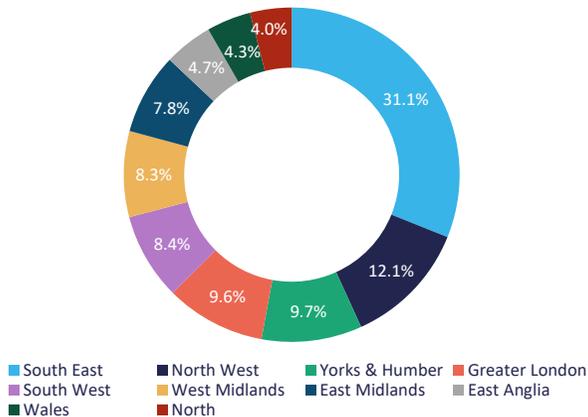
Indexed Current LTV



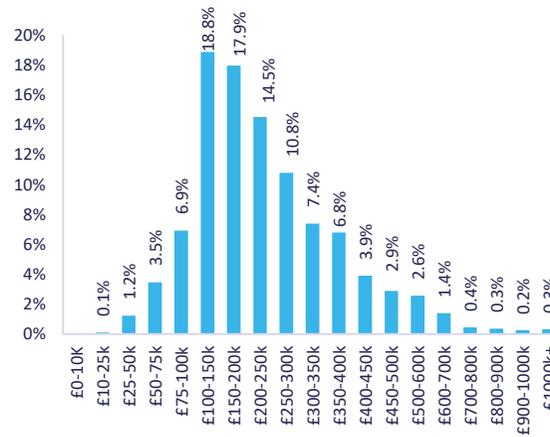
Seasoning



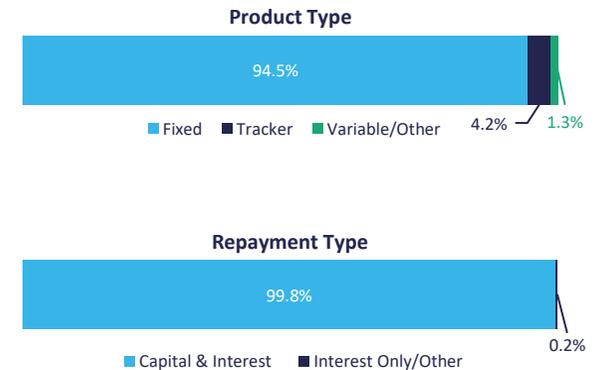
Regional Distribution



Outstanding Loan Balance



Product & Repayment Type



Comparison of regulated UK covered bond programmes

Issuer							
Guarantor	Moorland Covered Bonds LLP	TSB Covered Bonds LLP	Abbey Covered Bonds LLP	Eagle Place Covered Bonds LLP	NatWest Covered Bonds LLP	Lloyds Bank Covered Bonds LLP	Barclays Covered Bonds LLP
Issue Ratings (M/S/F)	Aaa* / - / -	Aaa / - / -	Aaa / AAA / AAA	Aaa / - / AAA	Aaa / - / AAA	Aaa / - / AAA	Aaa / AAA / AAA
WA Indexed LTV	67.0%	47.7%	53.1%	51.9%	50.3%	47.3%	47.2%
WA Seasoning	23 months	62 months	47 months	57 months	70 months	109 months	98 months
WA Remaining Term	322 months	234 months	260 months	237 months	236 months	198 months	209 months
WA Interest Rate	4.9%	3.1%	2.7%	3.0%	3.2%	4.5%	4.2%
% Fixed Rate	94.5%	90.4%	93.4%	95.4%	93.1%	72.0%	52.9%
% SVR	1.3%	2.9%	3.1%	1.6%	3.6%	22.7%	0.2%
% Interest Only	0.2%	6.8%	12.0%	20.3%	22.2%	26.2%	27.4%
% Owner Occupied	100.0%	100.0%	100.0%	91.0%	86.9%	97.4%	100.0%
% Buy-to-Let	0.0%	0.0%	0.0%	9.0%	11.2%	0.0%	0.0%
>3m in arrears	0.0%	0.2%	0.0%	0.0%	0.0%	1.6%	0.0%
London & South East	40.7%	32.6%	42.3%	50.3%	42.2%	32.6%	43.1%

FY 2023 Investor Presentation

Financial results

The **co-operative** bank

Ethical then, now and **always**

Year of transformation

Capital

Tier 2 refinanced

3rd green
issuance
successfully
completed

+70bps organic
capital
generation ¹

Retail and SME

Average
customer
balances remain
high

SME gross new
lending grown by
32%

Revitalising
branch network

Customer focus

Trustpilot score



4.2 (Great)

Average speed to
answer
significantly
improved

Complaints per
1,000 customers
reduced to 3.6 ²

Financial highlights

£71.4m

Statutory profit before tax

FY 22: £132.6m

£120.9m

Underlying profit before tax

FY 22: £136.0m

1.80%

NIM

FY 22: 1.66%

10.1%

RoTE ³

FY 22: 1.3%

20.4%

CET1 ratio ⁴

FY 22: 19.8%

Credit ratings

BB+

Fitch

Increased 3
notches in 12
months

1. Excludes RWA impact of portfolio acquisition and proposed dividend
2. The volume of regulated banking and credit complaints per 1,000 customers over a rolling 6 month period
3. Basis of prep on page 8
4. Prior to proposed dividend

Simplification to be completed in 2024

Achieved in 2023

New mortgage platform for new business

Launched interest only products

Average mortgage size has increased to £189k from £149k¹



New savings product capability established on mainframe

Fixed Term Deposit
Select Access Saver
Base Rate Tracker

Fixed Rate ISA
Regular Saver



Majority of savings migrated to the new platform

67% of accounts migrated



Initiated mortgage customer migration



Mortgage servicing in-sourcing complete



What to expect in 2024



Complete savings migration

H1 24



Complete mortgage migration

H1 24



Complete decommissioning of legacy estate

H2 24



2024 Simplification delivered

1. Based on the average size of mortgages post implementation (4Q 23) versus 2023 average pre implementation

Committed to the Bank's ESG agenda

ESG ratings



Sustainalytics score of **8.5**
makes us the UK's best ESG-rated high street bank for the third year running ¹



MSCI rating of **AAA**
Achieving top MSCI score ²



ISS rating of **C**
Improved to 55 from 51.55 ³

2023 Highlights

Best Charity Banking Provider by Moneyfacts
8th consecutive year



Partnered with Shelter to campaign for fairer renting

Almost quadrupled our impact in the community by increasing our volunteering days to 2,335



Signed up to the mortgage charter

£220m eligible green assets originated in 2023



1. In October 2023, The Co-operative Bank received an ESG Risk Rating of 8.5 and was assessed by Morningstar Sustainalytics to be at negligible risk of experiencing material financial impacts from ESG factors. In no event should the Sustainalytics Rated badge be construed as investment advice or expert opinion as defined by the applicable legislation. See disclaimer on page 32
2. In 2023, The Co-operative Bank received a rating of AAA (on a scale of AAA-CCC) in the MSCI ESG ratings assessment
3. ESG Corporate Rating last modified 8th September 2023

Delivering on our priorities

We said we would...



Explore opportunities to optimise capital stack



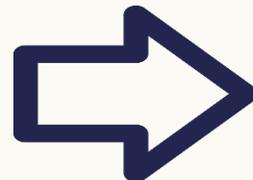
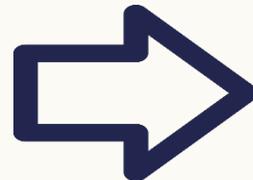
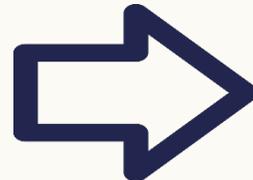
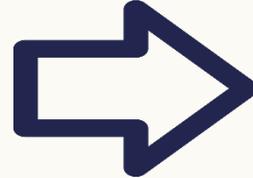
Simplify and transform the Bank



Franchise growth



Leverage values and ethics strengths



We delivered...

Issued MREL-qualifying debt

Refinanced Tier 2

Proposed dividend declaration



Complete in-housing of Capita colleagues

Migration of savings and mortgage customers materially complete



New platform for additional product capability

First portfolio acquisition in over a decade



Campaigned for fairer renting

Best charity banking provider

Market leader in ESG



Sustainable underlying profit in line with expectations

£m	FY 23	FY 22	Change
Net interest income	477.0	458.3	4%
Other operating income	38.2	41.1	(7%)
Total income	515.2	499.4	3%
Operating expenditure	(445.5)	(372.7)	(20%)
Impairment charge	(0.6)	(6.4)	91%
Non-operating income	2.3	12.3	(81%)
Profit before tax	71.4	132.6	(46%)
Taxation credit / (charge)	58.3	(110.5)	>100%
Profit after tax	129.7	22.1	>100%

Adjustments to profit before tax			
Exceptional redress	28.9	0.0	<(100%)
Exceptional project expenditure	22.5	15.6	(44%)
Other exceptional (gains) / losses	(1.9)	(12.2)	(84%)
Underlying profit before tax	120.9	136.0	(11%)

Key performance indicators

Net interest margin (bps) ¹	180	166	14
RoTE (%) ²	10.1	1.3	8.8
Cost:income ratio (%) ³	86.1	72.8	(13.3)
Asset quality ratio (bps) ⁴	0.3	3.1	2.8
CET1 ratio (%) ⁵	20.4	19.8	0.6
Tangible net asset value per share (p) ⁶	14	13	1

1. Net interest income over average interest earning assets
2. Profit after tax over average equity less intangibles
3. Total statutory expenditure over total statutory income (excludes impairment)
4. Impairment charge over average customer assets
5. CET1 ratio prior to proposed dividend
6. Tangible equity over number of shares

Underlying profit before tax has decreased 11% to £120.9m;

- **Total income up by 3%; NIM at 180bps in line with guidance and increased 14bps year on year**
- **Underlying costs** (operating expenditure excluding exceptional costs) up by 10%, driven by;
 - Insourcing of mortgage operations in Q1 (accounting benefit from 2024 onwards as EIR of fees previously capitalised unwinds)
 - Impact of accelerated investment into continuous improvement projects and contact centre recruitment
- **Impairment charge of £0.6m;** driven by revised macroeconomics earlier in the year and a decline in forward looking Commercial Real Estate property values offset by a £1.6m release relating to one specific legacy connection.

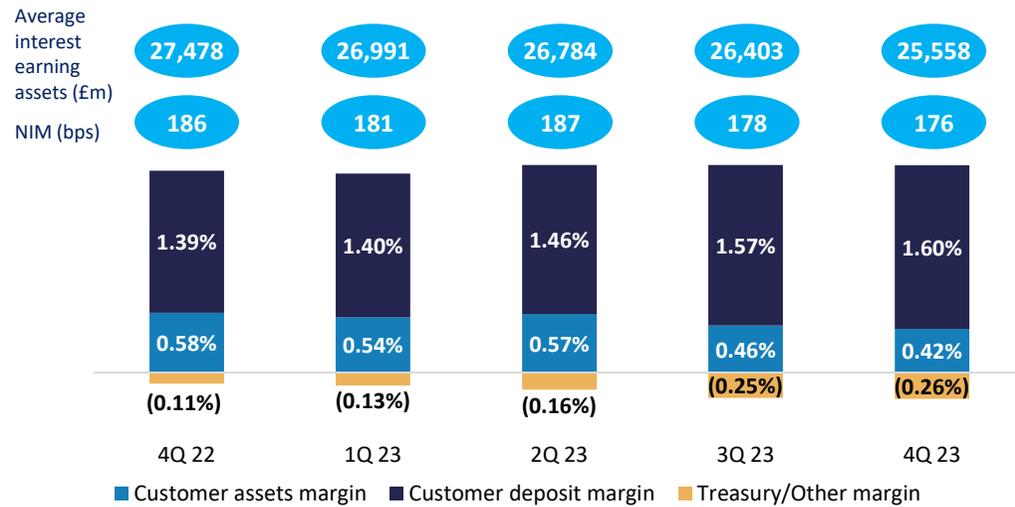
Statutory profit before tax of £71.4m includes (£28.9m) of customer redress and an increase in exceptional project expenditure to (£22.5m);

- Exceptional legacy mortgage redress of £28.9m
- £14.7m spend in relation to our flagship transformation programme
- £7.8m of advisory costs as the Bank explores strategic options
- 2022 gain of £12.2m includes the sale of a small loan portfolio and the sale / revaluation of VISA shares

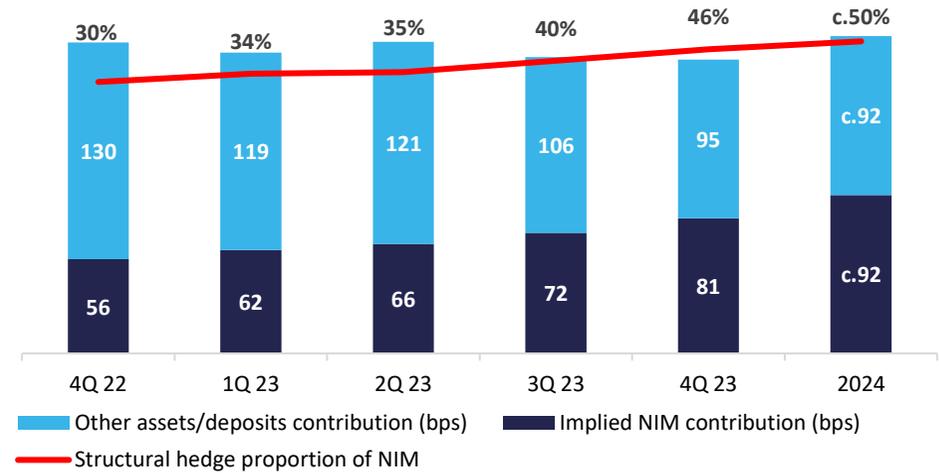
Tax credit relates predominantly to recognition of deferred tax asset in relation to historical tax losses

NIM guidance for 2023 achieved; growth expected in 2024

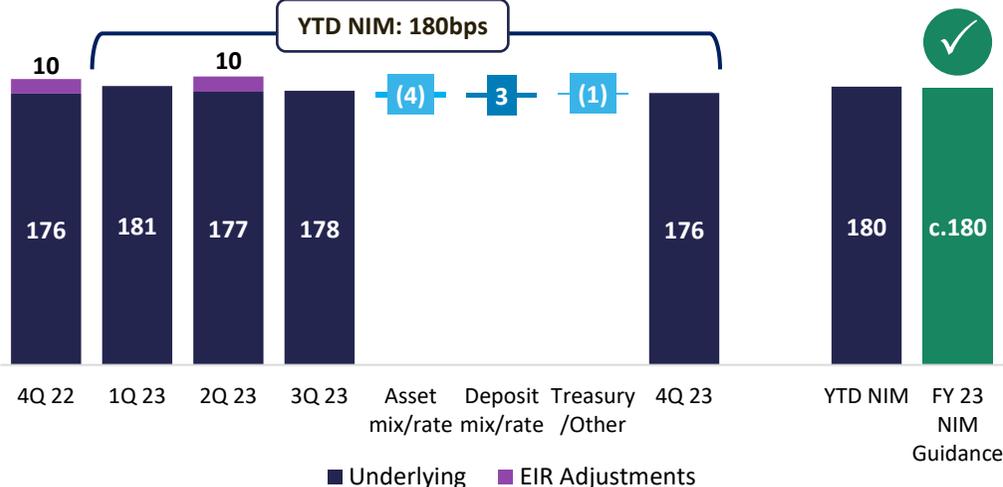
NIM build evolution



Structural hedge contribution to NIM (bps)



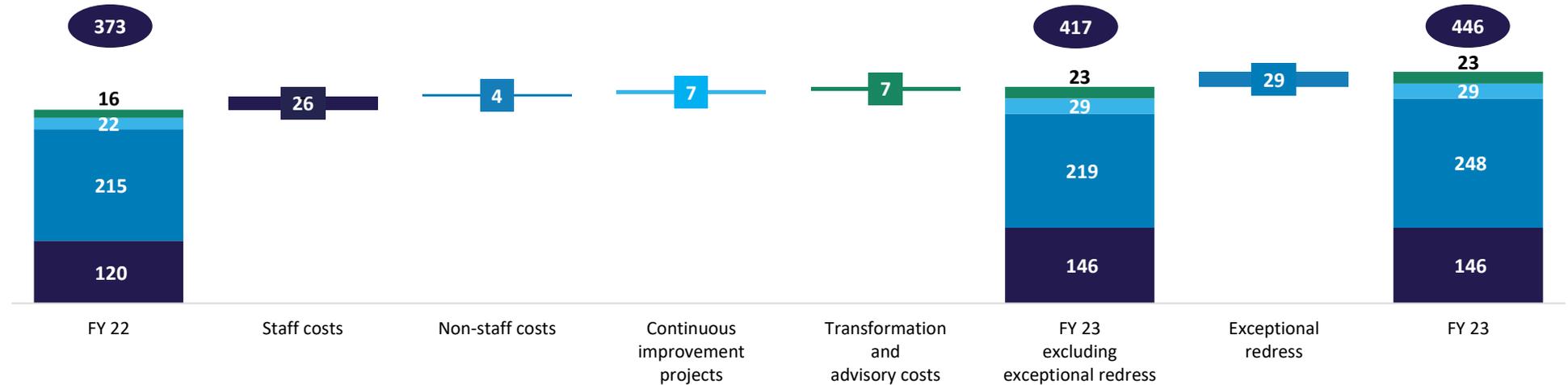
Net interest margin (bps)



- NIM broadly flat quarter on quarter; lower mortgage margins offset by widening deposit margins
- Full year NIM guidance delivered with net interest income of £477.0m
- £0.8bn reduction in average interest earning assets in the quarter, driven by TFSME repayments
- Structural hedge tailwinds will support NIM growth in 2024. FY 24 NIM guidance is set at c.185bps

Statutory costs excluding redress in line with guidance

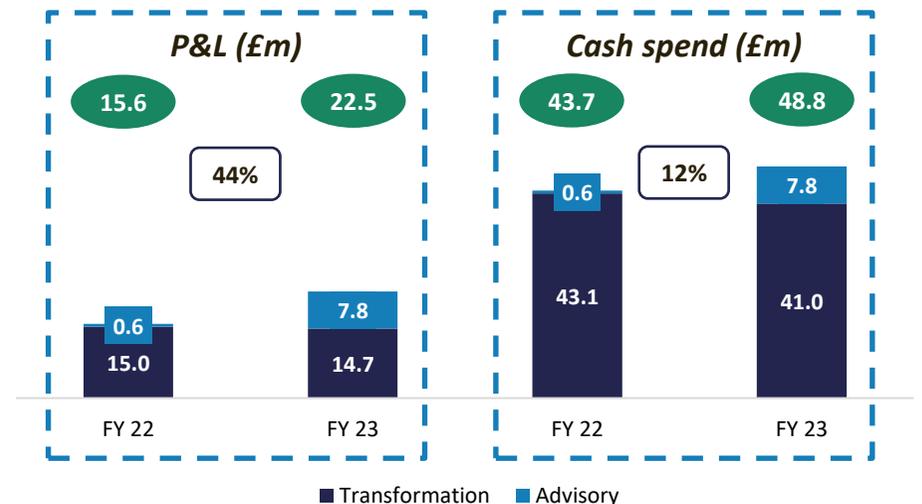
Operating expenditure (£m)



Costs adverse to guidance of c.£420m as a result of an increase in remediation and redress in the final quarter; Underlying expenditure reflects:

- Increase in staff costs due to planned insourcing and investment in contact centres, along with inflationary pay rises
- Increase in underlying non-staff costs (excl. projects and redress) of only 2% despite inflationary pressure
- Increase in projects by £14m to £52m includes accelerated continuous improvement projects alongside strategic investment. Capex rate YTD of 47%

Transformation and advisory costs (£m)



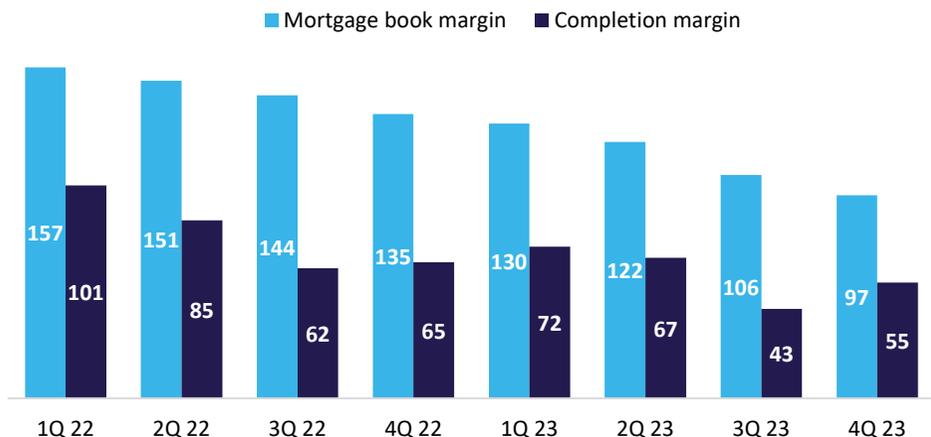
Retail performance

The **co-operative** bank

Ethical then, now and **always**

Low average LTV; predominantly prime residential portfolio

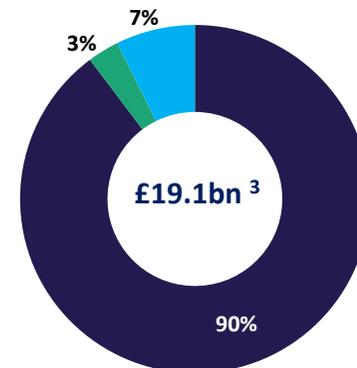
Mortgage margin (bps) ¹



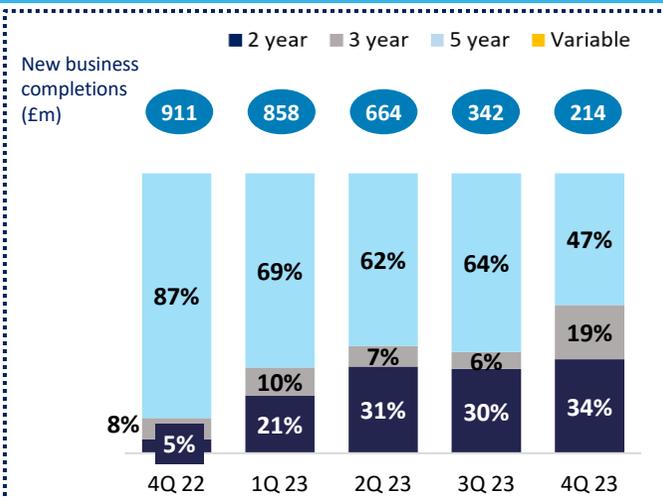
Mortgage product split

Average LTV **55.7%**

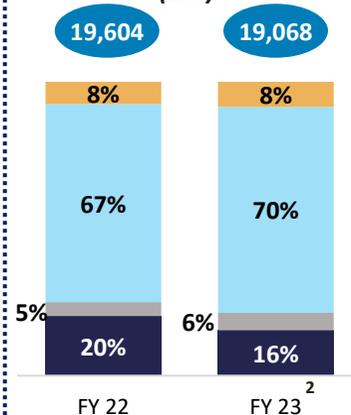
- Prime resi.
- Prime resi. I/O
- BTL



Completions by tenor



Mortgage book (£m)

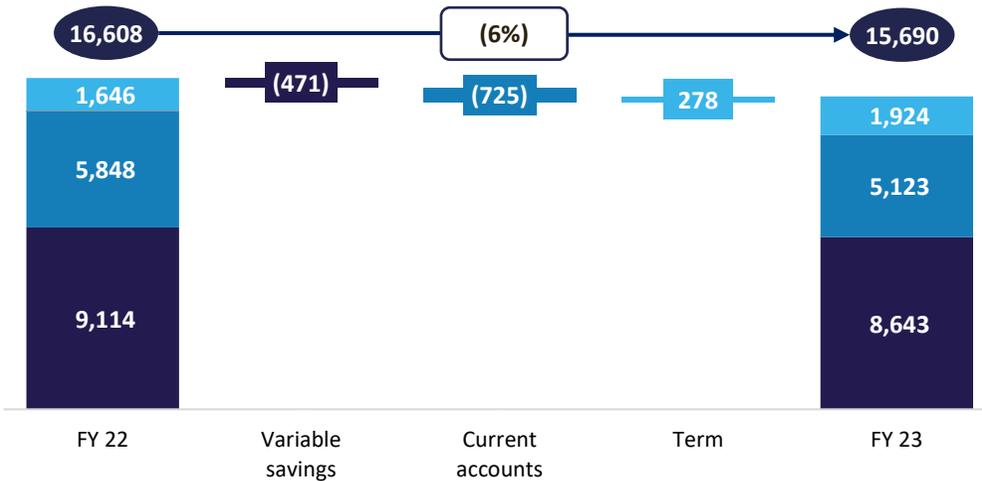


- Industry-wide margin pressure on mortgages drives down mortgage book margins
- 93% of mortgage book consists of prime residential mortgages which have an average LTV of 56.3%; Average LTV for mortgage book is 55.7%
- Shift in tenor split in final quarter with higher percentage split of 3 year mortgages
- Portfolio acquisition demonstrates focus towards identifying appropriate opportunities

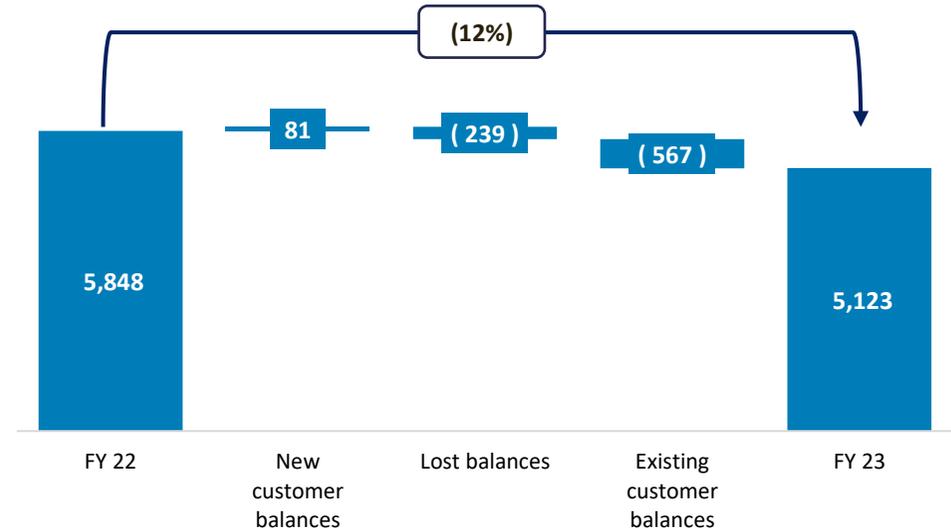
1. Margin calculated as gross rate minus swap
 2. Tenor split excludes the mortgage portfolio acquisition balances of c.£0.3bn
 3. Includes 0.1% of self-certified, almost prime, and non-conforming mortgages

Retail average balances remain higher than pre-covid levels

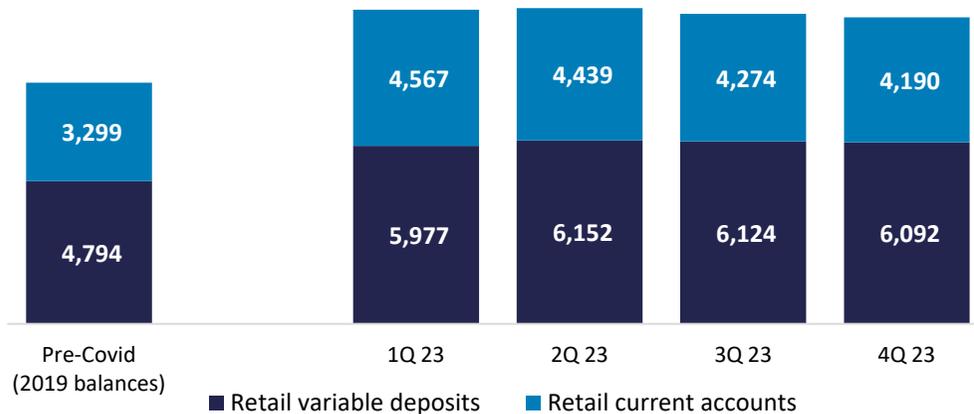
Retail deposits (£m)



Retail current account movement (£m)



Retail average customer balance movement (£)



- Current account reduction – cost of living impacts on average balances
- Reduction in customer account existing balances drives average current account balances down
- Lost balances of £239m includes £118m of bereavement
- Retail variable deposit average balances remain high as higher rates incentivise customers to save

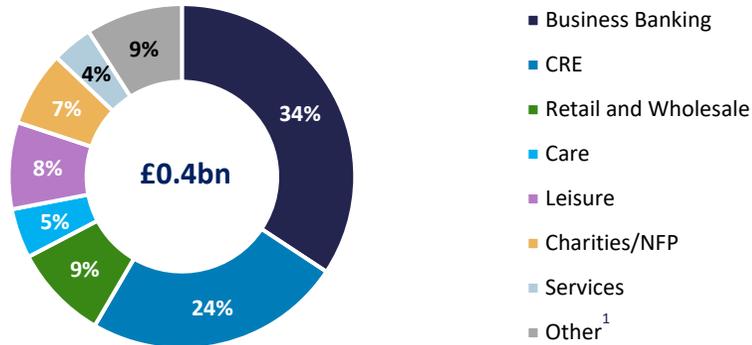
SME performance

The **co-operative** bank

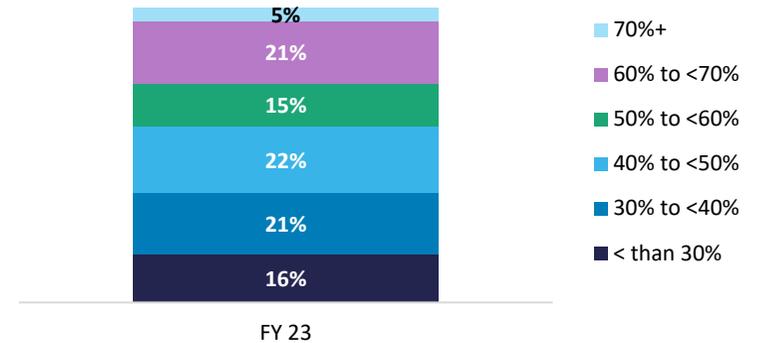
Ethical then, now and **always**

Diversified SME portfolio

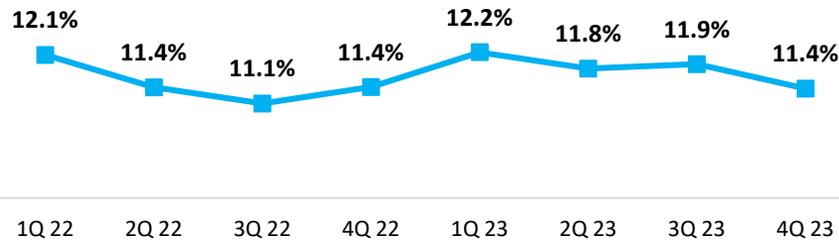
SME lending by sector



Commercial Real Estate LTV Exposure



SME loan to deposit ratio



Blended cost of funds (bps)

FY 22

6

FY 23

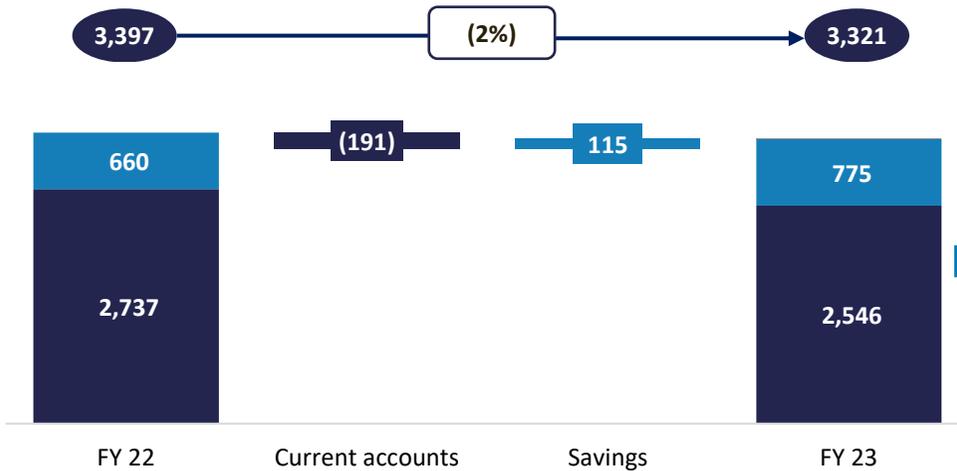
36

- Business Banking remains the largest sector of our lending at 34%
- CRE exposure remains low with only 5% being greater than 70% LTV
- Blended cost of funds of 36bps and a loan-to-deposit ratio of 11.4%, provides a low cost source of funding for the Bank

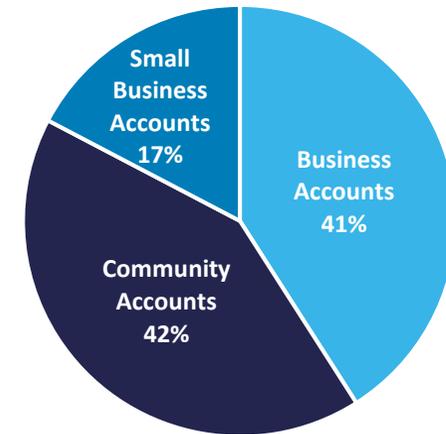
1. Other includes, but not limited to, manufacturing, renewable energy, housing associations and transport/communication

SME deposits remain stable

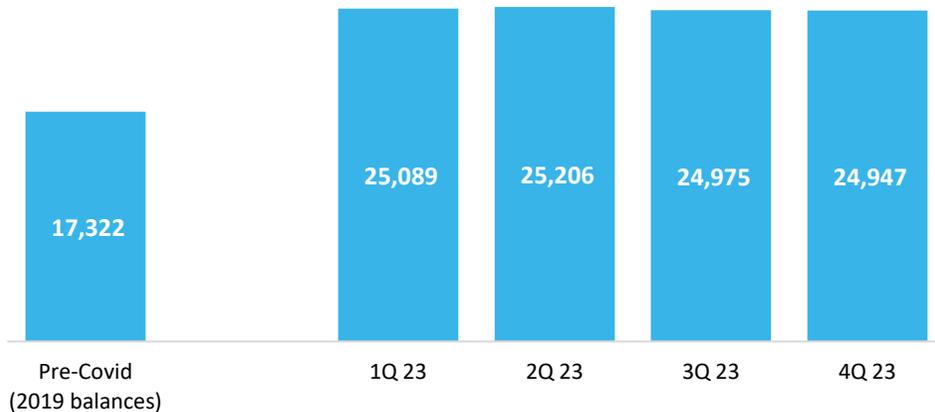
SME deposit flow (£m)



SME current accounts



SME average customer balance movement (£)



- 2% reduction in SME deposits, following some marginal unwind of excess balances built up over the pandemic as well as the repayment of Bounce Back Loan balances
- 30% of SME deposit balances are serviced through relationship managers
- SME deposit franchise underpinned by a strong relationship with community customers
- SME average balances have remained fairly stable throughout the year

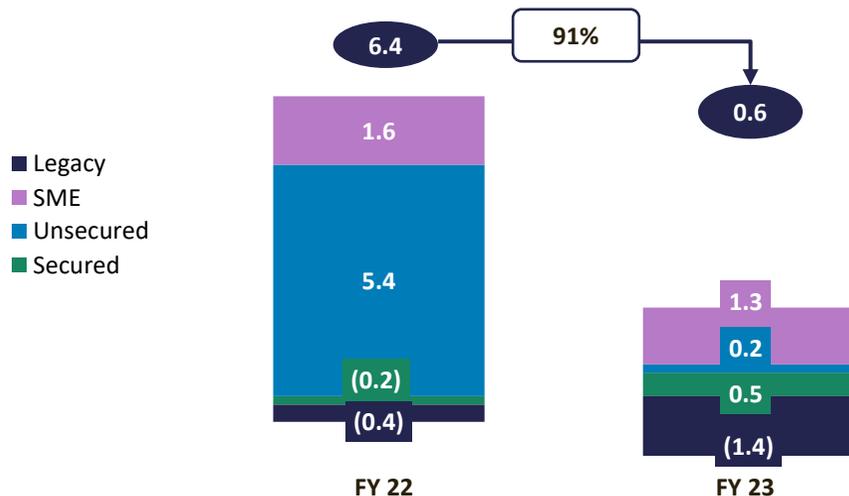
Credit, capital and liquidity

The **co-operative** bank

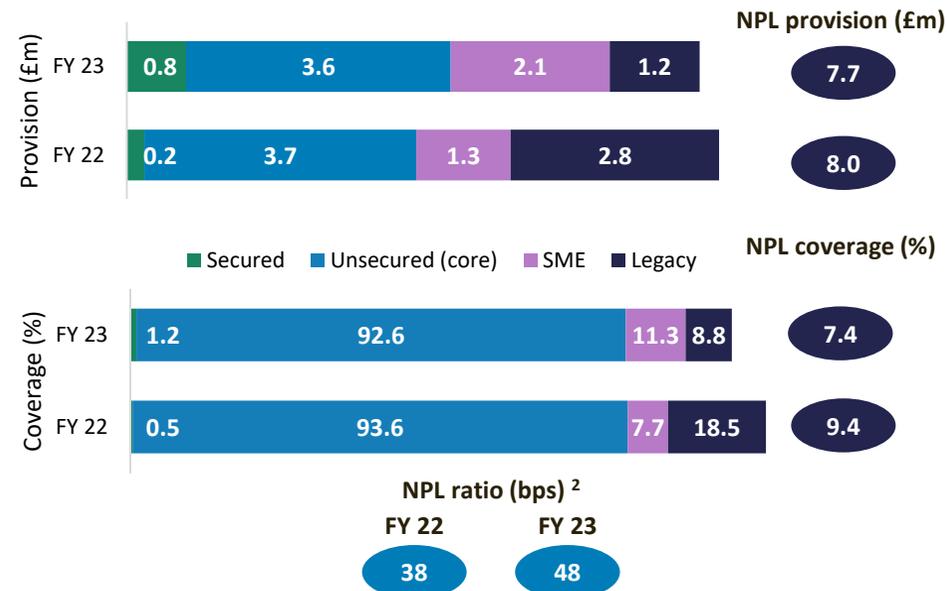
Ethical then, now and **always**

Resilient customer credit quality

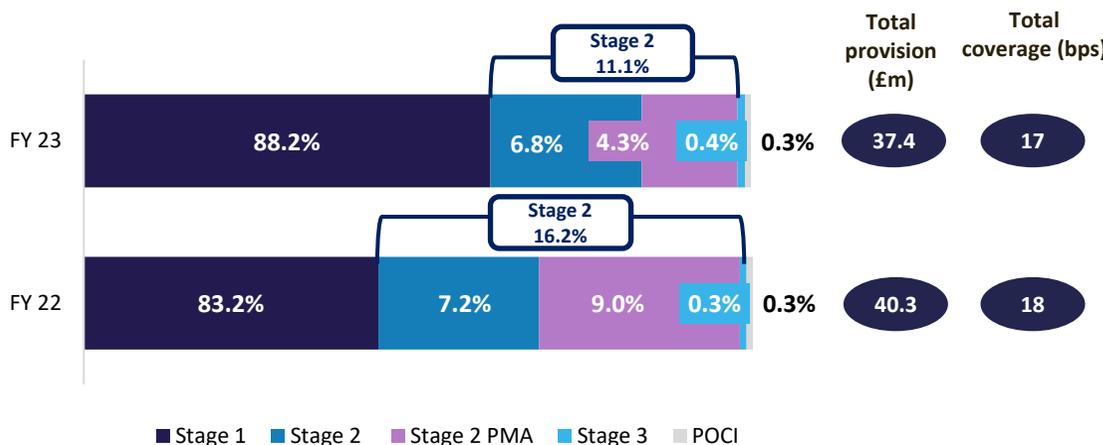
Impairment charge / (credit) (£m)



NPL coverage ¹



Exposure by stage ³



Net impairment charge of £0.6m:

- Secured impairment charge of £0.5m; relates to worsening macroeconomics in the year, offset by releases in adjustments relating to affordability and cladding;
- SME charge of £1.3m; driven by a decline in forward looking Commercial Real Estate property values and one specific connection
- Legacy impairment credit of £1.4m; predominantly due to one specific connection (£1.6m)
- Stage 2 PMA reduced to 4.3%; FY 22 PMA included potential increase in defaults following rising cost of living pressures and worsening macro-economics

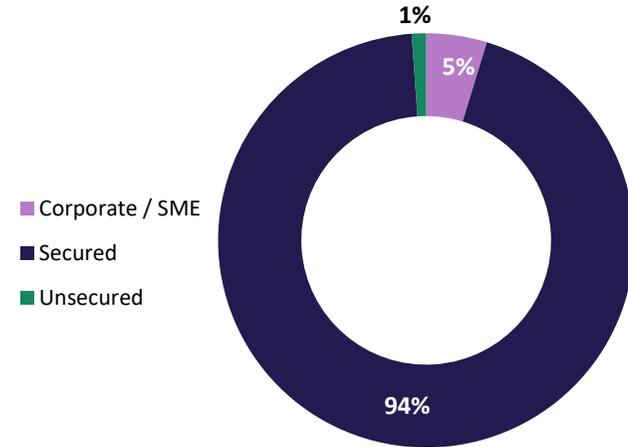
1. NPL coverage ratio calculated as NPL provision over NPL balance (all excluding performing POCI)
 2. NPL ratio calculated as non-performing exposure (excluding performing POCI) over total exposure
 3. Includes balances relating to FVTPL

Accounts in arrears remain low

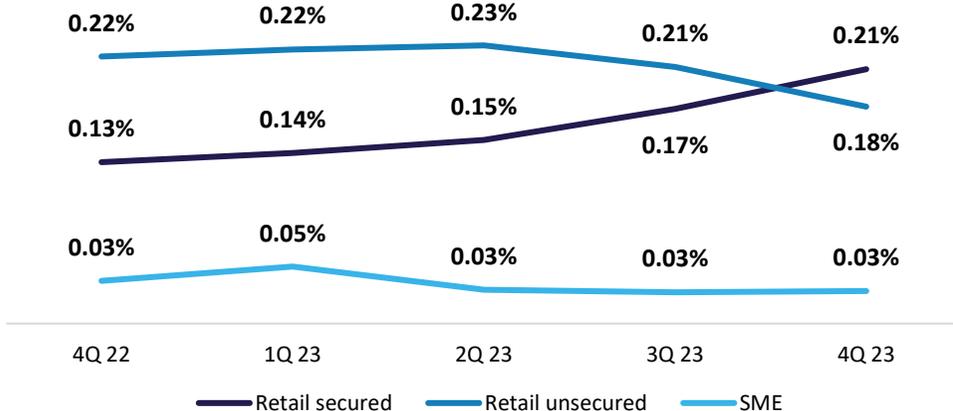
Mortgage split by geography ¹



Lending mix



Accounts >3 months in arrears ²

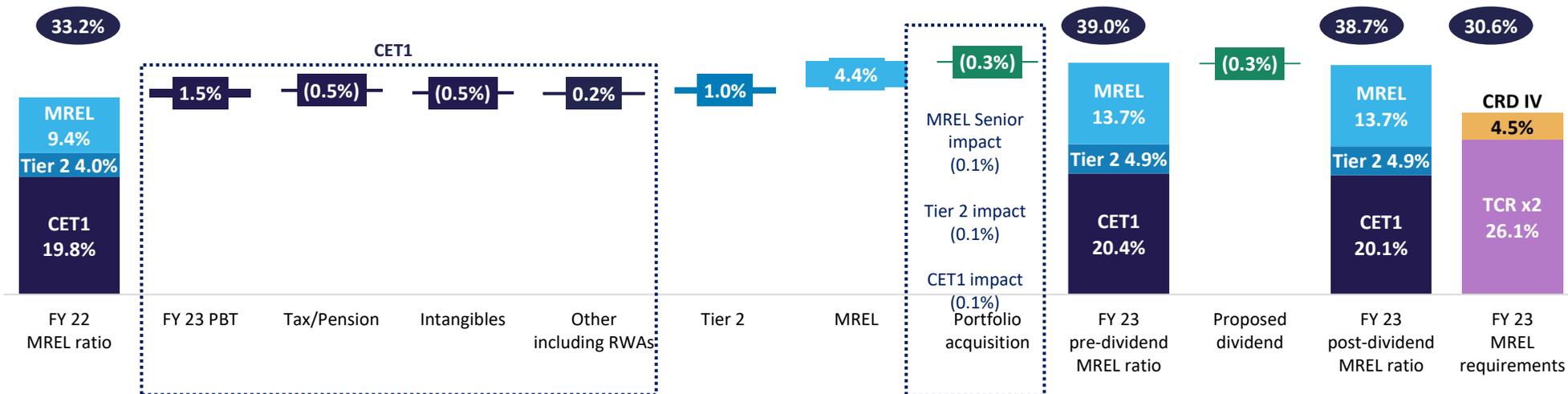


- Mortgage split across regions remains stable with all geographical areas having an average LTV lower than 57%
- Increased defaults are unlikely to drive material credit losses due to relatively low LTVs on existing balances
- 0.21% of secured accounts greater than 3 month in arrears equates to 291 accounts and £35.0m of balances
- Reduction in unsecured accounts greater than 3 months in arrears to 0.18%

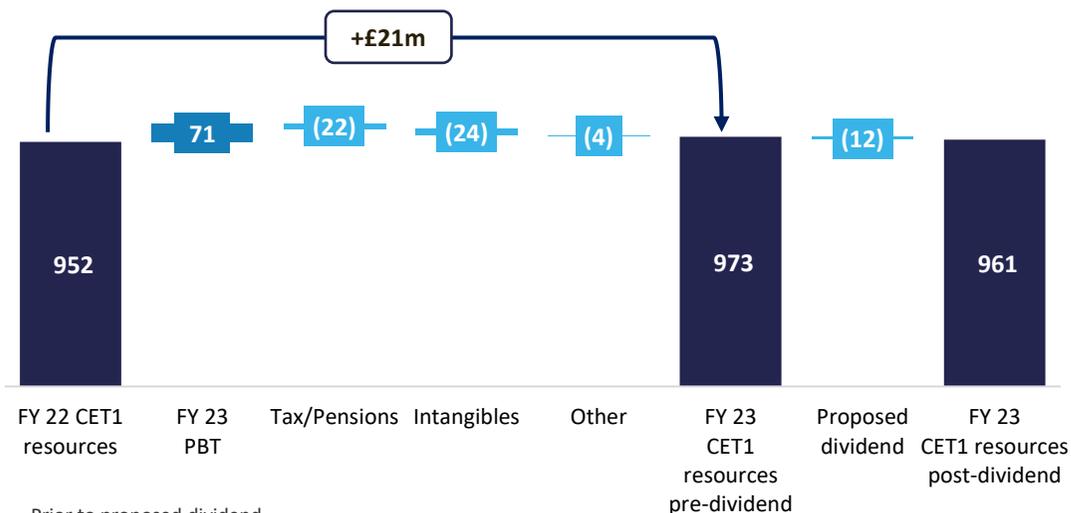
1. Regional split now based on Government Office Regions (was Economic Planning Regions). 2022 has been re-presented on the same basis
 2. Volume of accounts in arrears over total volume of accounts; recognised as >3 months over limit on overdraft, 3+ missed payments on a loan, credit card or mortgage, or >3 months over limit on credit card. Excludes government backed Bounce Back Loans (BBLs)

Resilient capital position; supports intention to commence dividend distributions

Capital ratios development



CET1 resource evolution (£m)

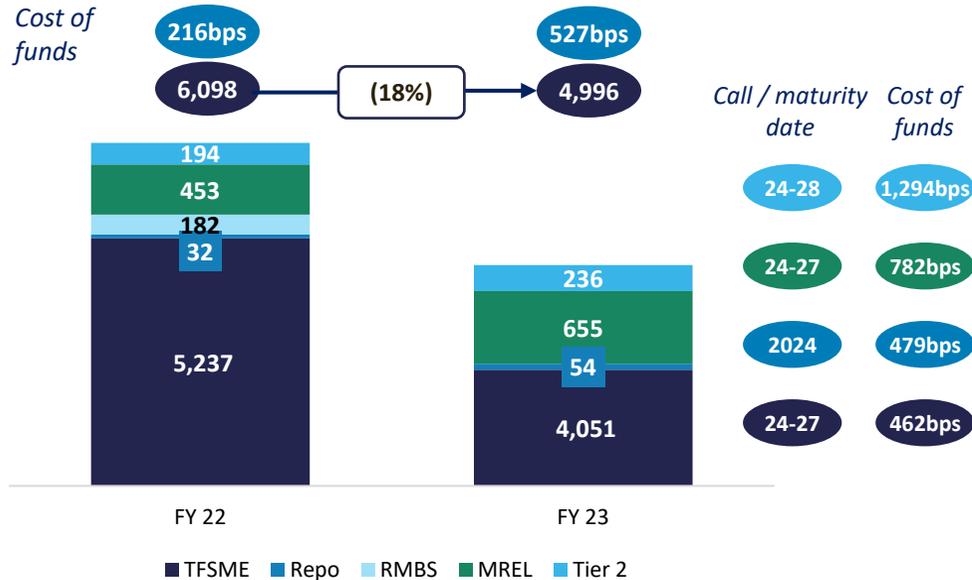


- Proposed dividend, subject to approval, of £12m reduces CET1 ratio by 0.3%
- The Bank maintains a significant headroom to MREL plus CRD IV buffers (requirement c.£1.5bn) with a surplus of £402m¹
- Portfolio acquisition impacted CET1 ratio by c.0.1% due to slight increase in RWAs; CET1 benefit will be realised over time
- Surplus of £291m to CET1 minimum requirements plus CRD IV buffers¹

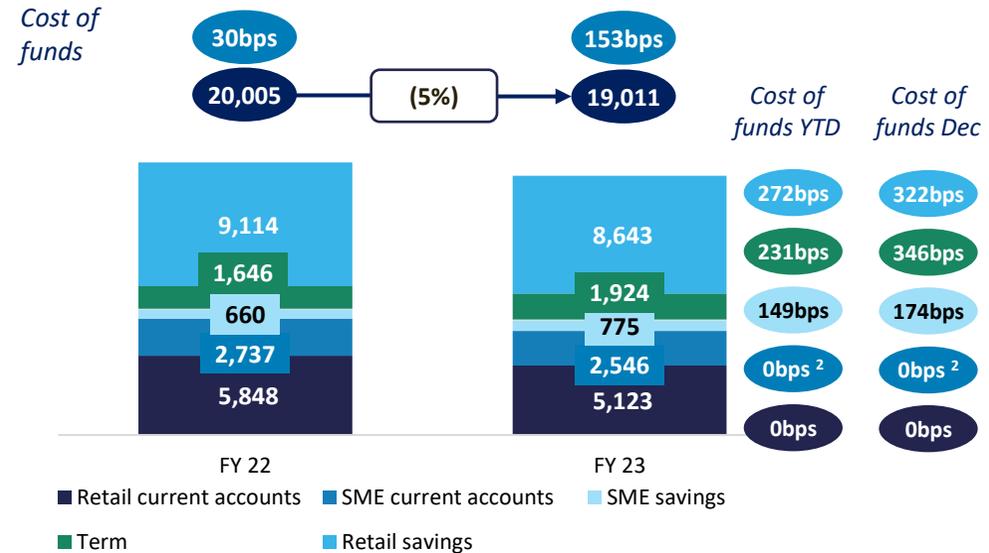
1. Prior to proposed dividend

Low blended cost of funds at 240bps

Wholesale funding (£m)

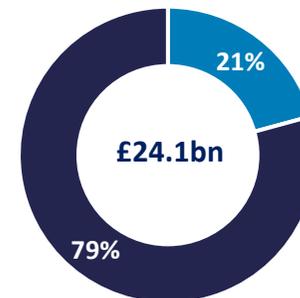


Customer funding (£m) ¹



- Blended cost of funds increases to 240bps; remains materially lower than the base rate
- Repaid c.£1.2bn of TFSME in total for 2023 with c.£4.0bn remaining
- 80.8%(FY 22: 81.2%) of our core customer deposits are insured through FSCS; levels remain stable despite market volatility

Funding mix



Blended cost of funds (bps)

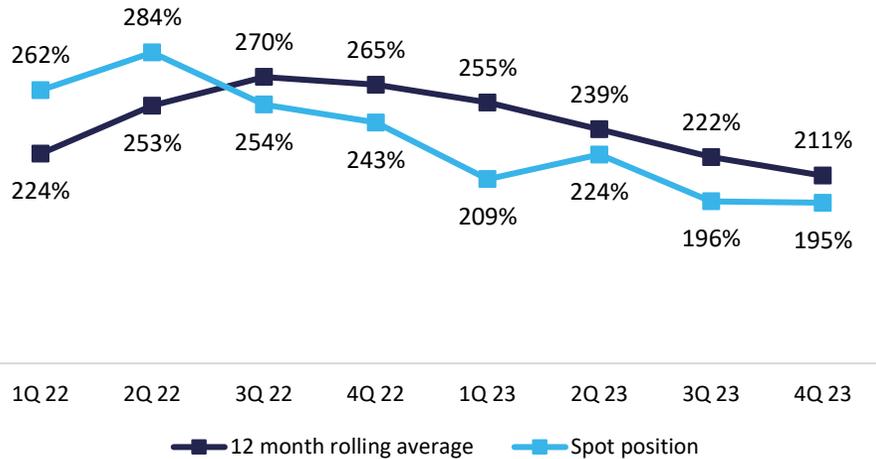


- Wholesale funding
- Customer deposits

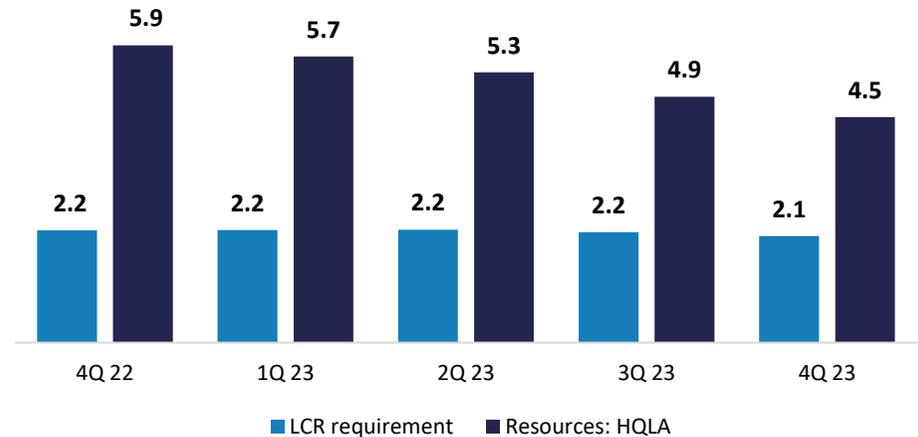
1. Excludes legacy balances of £62m (FY 22: £60m)
 2. SME current accounts includes a small amount of off-sale current accounts that are interest bearing

Strong liquidity position

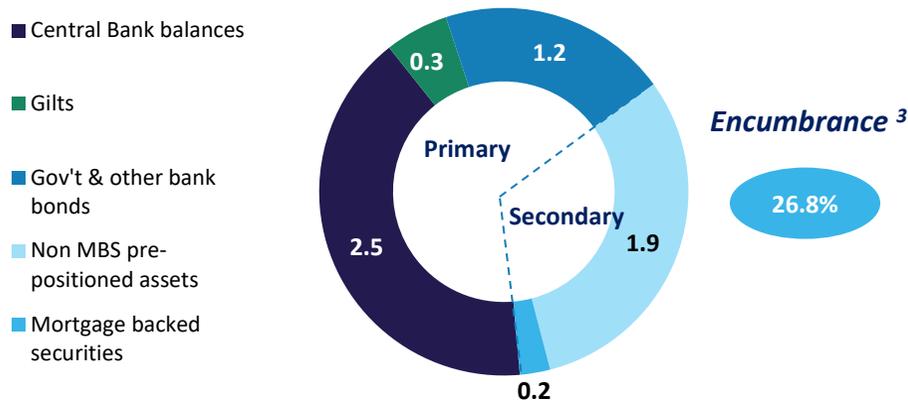
Liquidity coverage ratio ¹



LCR requirement / HQLA resources (£bn) ²



Liquidity profile (£bn)



- LCR for the quarter has reduced slightly due to lower HQLA following voluntary TFSME repayments
- LCR requirement is driven primarily by deposit outflows with minimal wholesale contractual inflows and maturities, as well as reflecting variability in mortgage pipeline position
- All fixed income security positions hedged to manage interest rate risk
- c.£1.4bn headroom to target Pillar 1 LCR of 130%

1. Pillar 1 LCR
 2. Calculated in line with Pillar 3 on a 12 month rolling basis
 3. EBA definition calculated as the carrying amount of encumbered assets and collateral divided by total assets and collateral

Outlook

	FY 23 actuals	Achieved 2023 guidance	2024 guidance
Total statutory costs ¹ (£m)	445.5 416.6m excl. exceptional redress ²	✘	c.410
Net interest margin (bps)	180	✓	c.185
RoTE (%)	10.1	✓	c.10
Asset quality ratio (bps)	0.3	✓	<5
Customer assets (£bn)	20.3	✓	20-21

CET1 ratio medium-term target of 15-17%

2024 base case economics ³	GDP	HPI	Unemployment	Base Rate
	0.1%	(5.6%)	4.7%	4.5%

1. Statutory costs includes BAU, projects and exceptional costs for the Bank. 2024 guidance excludes advisory costs relating to strategic options
 2. Excluding exceptional redress impact, would have achieved FY 23 guidance of c.£420m
 3. Guidance dependent on latest economic assumptions

Strong momentum into the next phase of our strategy

Growth pillars

Current account & deposits



Focus on increasing customers across both retail and SME

Support the Bank's low cost funding base

Mortgages



Diversify our mortgage book

Offering more tailored solutions for brokers

SME lending



Growth through a steady evolution of SME propositions

Growth enablers

Operating model transformation



ESG & ethical banking propositions



Further disclosure

The **co-operative** bank

Ethical then, now and **always**



Environmental

2023: At a glance

Launched the first Bank-funded Postcode Gardener sites in the most nature-deprived communities across the country



Collated data to report on our Scope 3 indirect emissions for the first time
Scope 1 and 2 emissions reduced by c.30% since 2021



Campaigned alongside Zero Hour to further promote the **Climate & Ecology Bill**



Recognised as a **Which? Eco provider**

2024: Targets

Decarbonising the Bank

Reduce our Scope 1 & 2 emissions by c.10% whilst developing a transition plan in line with our Net Zero commitments and supporting our customers in their own decarbonisation journey

Supporting biodiversity

Replenish nature-deprived spaces and introduce community gardeners to engage with over 1,000 community members

Helping customers to understand their environmental impact

Conduct customer research to understand how to best reduce customer home emissions, develop engaging educational content and enhance our Sustainability Hub



Social

2023: At a glance

Branch relocations have improved accessibility for customers



Colleagues completed **almost four times more volunteering hours compared to 2022**, with over 2,300 days completed in total

Over **£1.5m of community investment** donated through our charity partners



Supported thousands of customers through our partnership with Citizens Advice

Collected over 3,500 ¹ letters as part of Amnesty International UK Write for Rights campaign



2024: Targets

Continue the campaign for fairer renting

Call for the introduction of a Renters Reform Bill, and work with customers to raise awareness and grow support for the campaign

Give back to our community

Contribute 2,000 volunteering days

Further support our charity and community-interest customers

Increase the number of Community Direct Plus accounts, supporting their mission to drive positive change across our communities

1. Approximate value based on digital click rates of participating customers and letters collected in branches or across Bank sites



Governance

2023: At a glance

Launch of The Co-operative Bank Charitable Fund

Donated almost £1m to our charity partners from this fund alone



Raised c.£130k for the DEC's Turkey Syria appeal and became official members of the Rapid Response Network



Introduction of ESG mandatory training to all colleagues

43.3% of senior roles held by women
Improved our gender pay gap



2024: Targets

The Co-operative Bank Charitable Fund

Continue to commit a proportion of Bank profits to drive positive social and environmental change whilst responding to the needs of our communities

Equality, Diversity and Inclusion

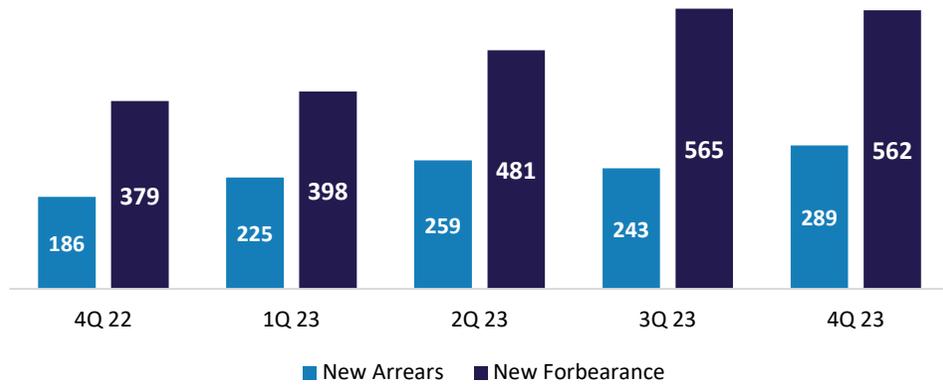
Remain committed to our aspirational target of 45% of senior positions held by women

Colleague ESG objectives

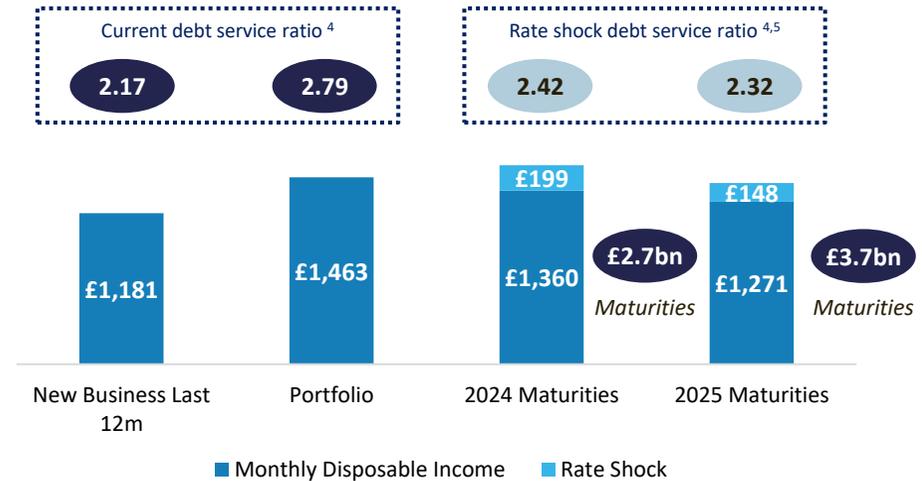
Requirement for all colleagues to hold at least one ESG-related performance objective

Robust credit risk strategies drive low risk portfolio

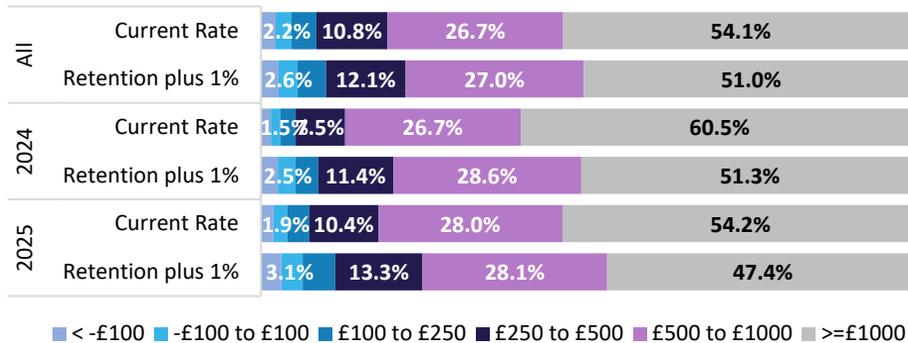
New secured arrears and forbearance (#) ^{1,2}



Mortgage residential affordability ³



Assessed disposable income ³



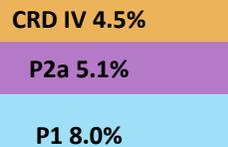
- Secured customers new in forbearance remains low representing only 0.4% of total secured accounts
- Supported 484 customers through the mortgage charter, of which 92% are interest only
- The average level of disposable income for the secured portfolio is £1,463 per month and 92% of these customers have a disposable income estimated to be >£250, based on their current mortgage rate

- These are gross new inflows and not representative of increases in arrears and forbearance stock given cure volumes.
- Forbearance covers a range of treatments including, but not limited to, deferral of payments and an adjustment to regular payment terms
- Best estimates with multiple assumptions applied including (but not limited to) inflated starting income and credit commitments using CAIS data. Some accounts excluded due to anomalies
- Calculated as total disposable income divided by sum of mortgage repayment (before mortgage payment has been taken)
- Retention rate varies between 5.03% and 5.18% depending on LTV and based on 5 year fixed rates

£505m surplus to TCR minimum capital requirements

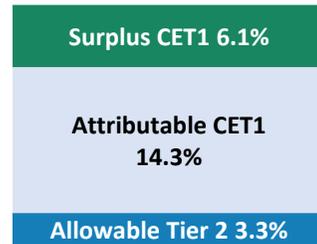
OCR requirement ^{1,2}

17.5%



OCR requirement

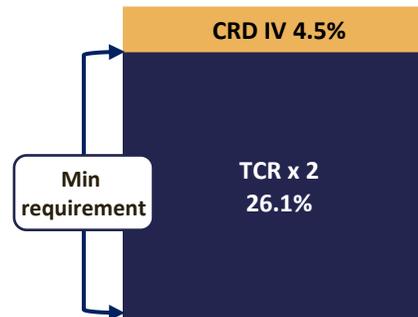
23.7%



OCR resources

MREL requirement ^{1,2}

30.6%



MREL Requirement

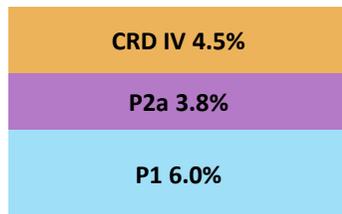
39.0%



MREL Resources

CET1 requirement ^{1,2}

14.3%



CET1 requirement

20.4%



CET1 resources

- £505m surplus ² (with total capital resources of 23.7%) to TCR minimum requirements of 13.1%
- £616m surplus to MREL minimum requirements (excluding CRD IV buffers); MREL resource ratio of 39.0% ²

1. Requirements based on 31-Dec-23 risk weighted assets
 2. Prior to proposed dividend

Segmental performance

Segmental £m	Retail			SME			Legacy & central items			Total		
	FY 23	FY 22	Change	FY 23	FY 22	Change	FY 23	FY 22	Change	FY 23	FY 22	Change
Net interest income	377.3	397.0	(19.7)	97.7	69.3	28.4	2.0	(8.0)	10.0	477.0	458.3	18.7
Other operating income	21.8	22.7	(0.9)	15.8	18.7	(2.9)	0.6	(0.3)	0.9	38.2	41.1	(2.9)
Total income / (expense)	399.1	419.7	(20.6)	113.5	88.0	25.5	2.6	(8.3)	10.9	515.2	499.4	15.8
Staff costs	(113.5)	(92.8)	(20.7)	(28.3)	(24.7)	(3.6)	(3.8)	(2.9)	(0.9)	(145.6)	(120.4)	(25.2)
Non-staff costs	(181.7)	(179.4)	(2.3)	(35.7)	(33.5)	(2.2)	(1.6)	(1.6)	0.0	(219.0)	(214.5)	(4.5)
Continuous improvement projects	(25.1)	(16.4)	(8.7)	(3.7)	(5.4)	1.7	(0.3)	(0.3)	0.0	(29.1)	(22.1)	(7.0)
Operating expenditure	(320.3)	(288.6)	(31.7)	(67.7)	(63.6)	(4.1)	(5.7)	(4.8)	(0.9)	(393.7)	(357.0)	(36.7)
Impairment (charge) / credit	(0.7)	(5.2)	4.5	(1.3)	(1.6)	0.3	1.4	0.4	1.0	(0.6)	(6.4)	5.8
Underlying profit / (loss)	78.1	125.9	(47.8)	44.5	22.8	21.7	(1.7)	(12.7)	11.0	120.9	136.0	(15.1)
Balance sheet	FY 23	FY 22	Change	FY 23	FY 22	Change	FY 23	FY 22	Change	FY 23	FY 22	Change
Assets	19,302.9	19,841.3	(538.4)	378.4	388.2	(9.8)	6,390.0	7,903.3	(1,513.3)	26,071.3	28,132.8	(2,061.5)
Liabilities	15,690.4	16,607.8	(917.4)	3,320.7	3,396.8	(76.1)	5,651.2	6,829.2	(1,178.0)	24,662.3	26,833.8	(2,171.5)

- Significant increase in SME underlying profit is due to a mainly deposit focused balance sheet benefitting from the rising rate environment

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